SmartQA

IST Masterclass Session #5

Exploration phase in detail #2



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TOPICS

Sprint/Session Plan Test granularity Smart checklist Smart regression

Sprint/Session Plan

Note from a RECON session we would have identified the EUTs. In case of sprint, we know what user stories are in focus.



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- what EUT to focus on
- test or retest(check)
- for what attribute(s)
- where to perform (env)



from EUT perspective (what-to-test)



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from EUT perspective (what-to-test)

EUT- New/Mod/Fix Interacting EUT (i.e. impacted)



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- what EUT to focus on
- test or retest(check)
- for what attribute(s)
- where to perform (env)
- (or)
- what test to conduct
- where to perform (env)



from TEST TYPE perspective (test-for-what)

from EUT perspective (what-to-test)

EUT- New/Mod/Fix Interacting EUT (i.e. impacted)





technical FEATURE

Since TF1 affects TF2 we may need to Retest TF2



technical FEATURE



Since TF1 affects TF2 we may need to Retest TF2 Since TF1 is part of UR1 we may need to Retest UR1

UR1



technical FEATURE



Since TF1 affects TF2 we may need to Retest TF2

Since TF1 is part of UR1 we may need to Retest UR1

Since TF1 is part of BF1(UR1) we may need to Retest BF1

REMEMBER - Design & evaluation in rapid tandem





and then do **RECONNAISANCE | EXPLORATION | RECOUP**







On analysis we see THREE distinct behaviours i.e. test SCENARIOS

A1	A2	А3	11
B1	B2	B3	I2 →
C1	C2	С3	I 3 →
D1	D2	D4	[4 →

To stimulate Scenario #1, it takes THREE sets of distinct combination of inputs i.e. test CASES



TEST CASES for

TS3	TS2	TS1

1	12	13	14
A3	B3	C3	D4
A2	B2	C2	D2
A1	B1	C1	D1
A5	B5	C5	D5
Α4	B4	C4	D4
A7	B7	C7	D7
A6	B6	C 6	D6



ENTITY UNDER TEST

Scenario #1 (TS1)

Scenario #2 (TS2)

Scenario #3 (TS3)

TEST CASES for

A6	A7	A4	A5	A1	A2	A3	11	
B6	B7	B4	B5	B1	B2	B3	12	
C 6	C7	C4	C5	C1	C2	С3	13	
D6	D7	D4	D5	D1	D2	D4	14	



ENTITY UNDER TEST

Scenario #1 (TS1)

Scenario #2 (TS2)

Scenario #3 (TS3)

01 ► **02**

03

Test SCENARIOS represent behaviours Test CASES are stimuli

Scenario can be:

SPECIFIC - Sharp & focussed precise outcomes for a specific behaviour

focus on DO, to check

Scenario can be:

SPECIFIC - Sharp & focussed precise outcomes for a specific behaviour

GENERIC - Broad & directional suggest ideas, possibilities, broad actions on such behaviours/context

focus on DO, to check

suggest, make you think contextually

Scenario can be:

SPECIFIC - Sharp & focussed precise outcomes for a specific behaviour

GENERIC - Broad & directional suggest ideas, possibilities, broad actions on such behaviours/context

focus on DO, to check

SMART Checklist

suggest, make you think contextually



Smart Checklist



Checklist is seen as a tool to enforce compliance. Certainly it adds value by ensuring we do not miss out on important aspects/activities, but dulls us and tends to make it boring.



But, is that how it supposed to be?

The tear is that checklists enforces a mindless adherence to protocol.

As smart individuals, we don't like checklists.

It somehow feels beneath us to use a checklist, an embarrassment.

Well a Smart Checklist goes beyond.

It goes beyond checking, to **"Have you thought about these? Could these be applicable?"** making you see possibilities and think.



It is not just ticking off boxes. It is helping you think about ideas/possibilities.

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It acts as a guide/peer/mentor that catalyses your thinking to do better, by leveraging prior wisdom/heuristics.



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Smart checklist goes beyond mere compliance checking to smart testing.

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Checklists are of THREE flavours:



containing simple steps not to be missed/skipped

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Coordination activity task checklist 2 activities done by different roles do not cause issues

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Checklists are of THREE flavours:

Simple activity task checklist

Coordination activity task checklist 2 activities done by different roles do not cause issues

Complex problems checklist enable ideation, assist in making choices and help you do

containing simple steps not to be missed/skipped



Reason cited was "Pilot error". A newspaper reported "this was too much airplane for one man to fly".

Boeing the maker of this plane nearly went bankrupt.



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Before Takeoff - Run-Up

- 1. Cabin Doors and Windows Closed & Locked
- 2. Parking Brake Set
- 3. Flight Controls Free & Correct
- 4. Flight Instruments Set
- 5. Fuel Selector Valve ON Fullest Tank
- 6. Elevator Trim Takeoff
- 7. Mixture Rich or As Required
- 8. Throttle 2000 RPM
 - (a) Magnetos Check
 - (b) Carburetor Heat Check
 - (c) Engine Instruments & Ammeter Check
 - (d) Suction Gauge Check 5"±0.1
- 9. Throttle Idle, then 1000 RPM
- 10. Radios Set
- 11. Transponder Set, then Altitude
- 12. Throttle Friction Lock Adjust
- Fuel Pump ON
- 14. Lights As Required
- 15. Parking Brake Release



Reason cited was "Pilot error". A newspaper reported "this was too much airplane for one man to fly".

Boeing the maker of this plane nearly went bankrupt.

So, how did they fix this issue?

By creating a pilot's checklist, as flying a new plane was too complicated to be left to the memory of any one person, however expert.

RESULT : 1.8 million miles without one accident!

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Problem of extreme complexity

The fi has 13000+ disea (i.e. 13000 and 6000 drugs, 4000 ach with different requ

- The field of medicine
- has 13000+ diseases, syndromes, injury types.
 - (i.e. 13000 ways a body can fail)
- and 6000 drugs, 4000 medicines & surgical procedures
- each with different requirements, risks & considerations.
Problem of extreme complexity

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> In an ICU, an average patient requires 178 individual interactions per day! To save a desperately sick patient it is necessary to: get the knowledge right & do 178 daily tasks right.

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Higher baseline performance is what a smart checklist can do.

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Surgical Safety Checklist



This checklist is not intended to be comprehensive. Additions and modifications to fit local practice are encouraged.



Patient Safety

A World Alterno for Safer Health Care

(with nurse, anaesthetist and surgeon)

Confirm all team members have introduced themselves by name and role.

Confirm the patient's name, procedure, and where the incision will be made.

Has antibiotic prophylaxis been given within

- What are the critical or non-routine steps?
- What is the anticipated blood loss?
- Are there any patient-specific concerns?
- Has sterility (including indicator results)
- Are there equipment issues or any concerns?

Before patient leaves operating room

(with nurse, anaesthetist and surgeon)

Nurse Verbally Confirms:

- The name of the procedure
- Completion of instrument, sponge and needle counts
- Specimen labelling (read specimen labels aloud, including patient name)
- Whether there are any equipment problems to be addressed

To Surgeon, Anaesthetist and Nurse:

What are the key concerns for recovery and management of this patient?

is one that respects you as smart person

is one that respects you as smart person gives you hints, not bore you

is one that respects you as smart person gives you hints, not bore you is crisp and clear in what to do

is one that respects you as smart person gives you hints, not bore you is crisp and clear in what to do is quick and painless to use

is one that respects you as smart person gives you hints, not bore you is crisp and clear in what to do is quick and painless to use is not a form to fill & file

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...helps you build a better habit!

Smart Checklist Intents

Objective oriented - Help you focus - what do we want to satisfy - criteria - what issues do you want to uncover

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Idea oriented - Expand thinking - suggesting 'have you considered?'

- possibilities to examine
- areas to explore

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Objective oriented - Help you focus - what do we want to satisfy - criteria - what issues do you want to uncover

Idea oriented - Expand thinking

- suggesting 'have you considered?'
- possibilities to examine
- areas to explore

Experience oriented - Leverage experience

- interesting situations to consider
- sensitising to user's expectations
- implementation nuances/gotchas



State objective of smart checklist. See it as a set of intents to accomplish.

SET OBJECTIVE

State objective of smart checklist. See it as a set of intents to accomplish.

STATE INTENT

2

CHECK known for CONFORMANCE (focus) enable PROBING into KNOWN (question) enable DISCOVERY of UNKNOWN (ideate)

SET OBJECTIVE

State objective of smart checklist. See it as a set of intents to accomplish.

STATE INTENT

2

CHECK known for CONFORMANCE (focus) enable PROBING into KNOWN (question) enable DISCOVERY of UNKNOWN (ideate)

SET OBJECTIVE

IDENTIFY ACTION FOR INTENT

3

as STIMULI to inject as CRITERIA to check for as ISSUE to look for

State objective of smart checklist. See it as a set of intents to accomplish.

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CHECK known for CONFORMANCE (focus) enable PROBING into KNOWN (question) enable DISCOVERY of UNKNOWN (ideate)

4 **EXPRESS ACTION**

as a TO-DO as a QUESTION as a HEURISTIC as an IDEA/SUGGESTION

SET OBJECTIVE

IDENTIFY ACTION FOR INTENT

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WRITE ACTION

5

using IMPERATIVE style using INTERROGATIVE style using DECLARATIVE style

SMARTDEVTEST CHECKLIST

Inoute el 2	Communit2	Display al 2	Tout sk2
Inputs ok?	Screen ok?	Display ok?	lext ok?
			Speiling Grammar
n Defaults	Dependencies	Resolution	Meaningful
	Colours fine		□ Actionable
Outputs ok?	Actions ok?		
□ Stored fine	Navigation		
No duplicates	🗆 Default		
Appropriate msg	Confirmation		
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I am not messing up the environment	l am
Resource usage ok?	SETT./CFG side effe
No leaks	□ App settings
memory	🗆 Env. settings
🗆 handles	Permissions
OS resources	
No tmp files	

Am I OK ?

Bad INPUTS rejected? SCREEN/UI well done?

DISPLAYS well? All TEXT fine?

Inputs ok?	Screen ok?
🗆 Limits	Alignment
🗆 Туре	Consistency
Defaults	Dependencies
	Colours fine
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Outputs ok?	Actions ok?
Outputs ok? Stored fine	Actions ok?
Outputs ok? Stored fine No duplicates	Actions ok? Navigation Default





Am I ROBUST? Handled errors/EXCEPTIONS well? Work on different ENVIRONMENTS?

- Errors handled?
- Connection loss
- Low resources
- Services down

- Env friendly?
- Diff browsers
- Diff resolutions
- \Box Diff devices
- Diff version OS/SW..

Not affected by DEPENDENCIES? Will system attributes be met?

"I am resilient"

Dependencies ok?

In common lib
In shared data
memory

- □ files/DB
- Ext settings/config

Attributes ok?

- Security
- Large volume
- Basic performance





Are you OK?

Used/Released RESOURCES? SETTINGS/CONFIG change side effects?

I am not messing up the environment

Resource usage ok?

No leaks

memory

□ handles

OS resources

No tmp files

I am not messing up other's code via side effects due to changes that I may have made in my SETTINGS/ CONFIG/DATA/ INTERFACE

SETT./CFG side effects?

- App settings
- Env. settings
- Permissions

DATA change side effects? INTERFACE changes side effects?

"I am a good citizen"

DATA side effects?

- Formats
- □ Types
- Defaults
- □ Width

I/F side effects?

- □ API parameters
- □ Msg parameters
- □ DB tables
- File contents



SMARTDEVTEST CHECKLIST

Inputs ok?	Screen ok?
🗆 Туре	Consistency
Defaults	🗆 Dependenci
	Colours fine
Outputs ok?	Actions ok?
Stored fine	D Navigation
No duplicates	Default
Appropriate msg	Confirmation

Am I ROBUST?	Handled errors/EXCEPTIONS w Work on different ENVIRONME	
Errors handled?	Env friendly?	
Connection los	s Diff browsers	
Low resources	Diff resolution	

Aml

Services down

Diff devices Diff version OS/SW..

Used/Released RESOURCES? Are you OK? SETTINGS/CONFIG change side effects? I am not messing up the environment Resource usage ok? SETT./CFG side effects? □ No leaks App settings memory Env. settings □ handles Permissions OS resources No tmp files



1

2

3

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61

Design Assessment Checklist (DRAFT)

DOC LINKS: are all info related to the int/ext links in the document?

- □ Internal references ok?
- External references available?

DESIGN ELEMENTS: are functions of design elements clear?

- objective of element clear?
- logic/algorithm clear?
- □ logic will meet functionality?
- input-output data clear
 - format, values, types

INTERACTIONS: assess interactions between subsystems/components

- Order of invocation
- 🗆 Interface data
 - data types,
 - formats
- Responses clear in send-receive?
- □ Blocking/Timeout?
- Non-blocking/Callback
- Side effects?

COVERAGE: quick assessment of requirements/attributes covered

- All functional requirements covered?
- Expected attributes designed for?

INTERFACE: are the interfaces between elements clear?

- Interfaces appropriate?
- □ Interface spec (req/resp) well defined?
- Interface data spec non-ambiguous?
- □ Interface visibility appropriate?
- □ Interfaces secure?

ERROR HANDLING: how robust is the design in handling exigencies

- What exigencies to handle?
- Defensive? i.e. bad data rejected
- Precondition checks?
- □ Faults anticipated?
- Support for
 - supportability
 - testability

Smart Regression

the challenge of CHANGE

1 what to retest?

the challenge of CHANGE

1) what to retest?

2 how to retest efficiently?

65

the challenge of CHANGE

1) what to retest?

2 how to retest efficiently?

³ what not-to retest?

66

A simple model of "WHAT-is-TESTING" to TEST/(RE)TEST smartly



- **E1 E2 E3** what to test

- **L8 DEPLOYS WELL**
- **L7 ATTRIBUTES MET**
- **WORKS ON ALL ENV L6**
- L5 **BUSINESS FLOWS CLEAN**
 - **FEATURES CLEAN L4**
 - **L3 INTERNALS CLEAN**
 - **L2 UI INTERFACE CLEAN**
 - **L1 INPUTS CLEAN**

Testing is a cartesian product of what-to-test

& test-for-what

E4

68



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 - **FEATURES CLEAN L4**
 - **L3 INTERNALS CLEAN**
 - **UI INTERFACE CLEAN L2**
 - **INPUTS CLEAN L1**

Testing is a cartesian product of

what-to-test	structural
X	COMPONENT
est-for-what	technical
	FEATURE
	business
	REQUIREMENT
	user
	FLOW
	WHAT IS THE
	EUT?

E4



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 - UI INTERFACE CLEAN L2
 - INPUTS CLEAN L1

Testing is a cartesian product of

what-to-test

& test-for-what

deploys well? attributes met? works on all env? business flows clean? features clean? internals clean? UI interface clean? inputs clean?

CLEANLINESS CRITERIA to TEST FOR? structural COMPONENT

technical FEATURE

business REQUIREMENT

user FLOW

> WHAT IS THE EUT?

E4



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 - **FEATURES CLEAN L4**
 - L3 **INTERNALS CLEAN**
 - **UI INTERFACE CLEAN L2**
 - **L1 INPUTS CLEAN**

Regression testing is then structural what-to-(RE)test COMPONENT Х (RE)test-for-what technical FEATURE business REQUIREMENT user FLOW WHAT IS THE EU(RE)T?

E4

71



- E1 E2 E3 what to test

- DEPLOYS WELL **L8**
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 - UI INTERFACE CLEAN L2
 - INPUTS CLEAN L1

Regression testing is then what-to-(RE)test

Χ

(RE)test-for-what

deploys well? attributes met? works on all env? business flows clean? features clean? internals clean? UI interface clean? inputs clean?

CLEANLINESS CRITERIA to (RE)TEST FOR? structural COMPONENT

technical FEATURE

business REQUIREMENT

user FLOW

WHAT IS THE EU(RE)T?

E4
SMART approach to tacking the challenge of CHANGE

1) what to retest? Fault propagation analysis

² how to retest efficiently? Automation analysis

³ what not-to retest? Yield analysis

73

SMART approach to tackling the challenge of CHANGE

I what to retest?

what may be the affected <u>entities</u> that need to be (re)tested?

what criteria of these entities are to be (re)tested for?





Given an entity (say, an component) that has been modified

1. Analyze if this could affect any of its other criteria? e.g. performance?



Given an entity (say, an component) that has been modified

- 1. Analyze if this could affect any of its other criteria? e.g. performance?
- 2. Next analyze if this could affect any other similar entity (say component) and what criteria of that entity



Given an entity (say, an component) that has been modified

- 1. Analyze if this could affect any of its other criteria? e.g. performance?
- 2. Next analyze if this could affect any other similar entity (say component) and what criteria of that entity
- 3. Finally analyze which of the larger entity (say feature) that uses this entity could be affected and also the potential affected criteria

GIVEN THE FOLLOWING LEVELS OF QUALITY :

L8	DEPLOYS WELL
L7	ATTRIBUTES MET
L6	WORKS ON ALL ENVIRONMENTS
L5	BUSINESS FLOWS CLEAN
L4	FEATURES CLEAN
L3	INTERNALS CLEAN
L2	UI INTERFACE CLEAN
L1	INPUTS CLEAN

To enable focused purposeful tests that validates correctness of inputs, interfaces, going on to features & flows and then correctness on all environments, finally onto system attributes and deployment.

AID #1: **FAULT PROPAGATION ANALYZER**

Who is affected? WHAT-to-RETEST What is affected?-RE-TES T for WHAT?

Analyse fault propagation level-wise

- within an entity (1)
- across entities (2,3)







Given an entity (say, an component) that has been modified:

- 1. Analyze if this could any of its other criteria e.g. performance?
- 2. Next analyze if this could affect any other similar entity (say component) and what criteria of that entity
- 3. Finally analyze which of the larger entity (say feature) that uses this entity could be affected and also the potential affected criteria

SMART approach to tackling the challenge of CHANGE

• What to retest? Fault propagation analysis

2 how to retest efficiently?

well, automating execution is useful here, challenge is scripts to be in sync with scenarios

ensure that scenarios are segregated by levels so that scripts are shorter and maintainable



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Segregate them into quality levels so that that they can be automated easily ensuring that scripts are simple and maintainable.

Given test scenarios/cases for an entity that does a variety of validations

"LEVELISE" them

GIVEN THE FOLLOWING LEVELS OF QUALITY :

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AID #2: **AUTOMATION FITNESS ANALYZER**

Are your test cases well structured to enable rapid automation/maintenance?



TC well structured into levels. => FOCUSED TEST CASES

very FIT for automation



TC at levels L1-L4 mixed up. =>SYSTEM TEST includes DEV TEST Potentially long scripts, brittle, high maintenance

not FIT for automation



TC at levels L4-L7 mixed up. => TC validates FEATURES, FLOWS and ATTRIBUTES Scripts may do too much, fragile high maintenance

not FIT for automation

Segregate them into quality levels so that that they can be automated easily ensuring that scripts are simple and maintainable.

*TC= Test Case

SMART approach to tacking the challenge of CHANGE

1) what to retest? Fault propagation analysis

2 how to retest efficiently? Automation analysis

what not-to retest? 3

as testing progresses, test cases don't uncover defects

track test cases that do not yield defects, to not execute?



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Track test cases that do NOT yield defects each cycle

Normalise defect/TC* ratio for each cycle

Analyse by levels to see yield wrt time

GIVEN THE FOLLOWING LEVELS OF QUALITY :

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To enable focused purposeful tests that validates correctness of inputs, interfaces, going on to features & flows and then correctness on all environments, finally onto system attributes and deployment.

AID #3: **YIELD ANALYZER**

How is the test yield over time? yield = outcome/effort i.e #defects/#TC_Executed

Normalise defect/TC* ratio for each cycle and analyse by levels to see yield wrt time.







Track test cases that do NOT yield defects each cycle

Normalise defect/TC* ratio for each cycle

Analyse by levels to see yield wrt time

AID #1: FAULT PROPAGATION ANALYZER

Who is affected? WHAT-to-RETEST What is affected?-RE-TES T for WHAT?

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*TC= Test Case

SMART approach to tacking the challenge of CHANGE

1) what to retest? Fault propagation analysis

² how to retest efficiently? Automation analysis

³ what not-to retest? Yield analysis

86

Thank you.



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